

Capital Regional District
Quarterly Operating Variance Report - Q1, 2021
Service Budgets Greater than \$1,500,000

Service Number	Service Description	Operating Expenses							Operating Revenue						
		Year to Q1				Annual Forecast			Year to Q1				Annual Forecast		
		Annual Budget \$ (Schedule A)	Actuals \$	% of Budget	2020 % of Budget	\$	% Budget (over)/under	Explanation	Annual Budget \$ (Schedule A)	Actuals \$	% of Budget	2020 % of Budget	\$	% Budget (over)/under	Explanation
1.010	Legislative & General	25,887,694	5,158,652	20%	22%	25,343,000	2%	Forecasted annual savings on timing of staff vacancies, and potential deferral of some one-time spending. Support services forecasting to deliver services as planned.	25,887,694	5,251,094	20%	22%	25,700,000	1%	Half of the revenue is derived from allocations to other services; one-third is funded by requisition, with the balance from reserves, grants or other revenue. Some potential savings from less than planned reserve funding.
1.105	Facility Management	1,690,872	332,549	20%	23%	1,700,000	-1%	Service involves the provision of facilities management services to CRD HQ and satellite facilities, and IWS facilities. Savings in Q1 on temporary staff vacancies are anticipated to be caught up with use of additional labour support in the final 3 quarters of the fiscal year.	1,690,872	313,082	19%	22%	1,700,000	-1%	Revenue largely from provision of facilities management services. Projected on budget.
1.226	Health Facilities - VIHA	1,580,254	368,077	23%	22%	1,575,000	0%	Service involves leasing of CRD buildings to VIHA, and is 100% recovery from tenant. Any potential surpluses are returned to tenant.	1,580,254	216,413	14%	24%	1,575,000	0%	Service involves leasing of CRD buildings to VIHA and is 100% recovery from tenant. Any potential surpluses are returned to tenant.
1.280	Regional Parks	16,391,381	2,293,339	14%	13%	16,400,000	0%	Service on budget with expenditure primarily weighted to Q2 and Q3.	16,391,381	854,863	5%	5%	16,400,000	0%	Projected on budget. Revenues primarily from requisition.
1.297	Arts Grants & Development	2,942,074	99,431	3%	4%	2,950,000	0%	Service is a grant funding service at full compliment, and projecting to disburse all grant funds available to arts organizations in line with budget.	2,942,074	181,051	6%	6%	2,955,000	0%	Projected on budget. Revenues primarily from requisition.
1.310	Land Banking & Housing	2,692,517	362,019	13%	9%	2,476,588	8%	Operating expenses largely on track for 2021, with some annual savings forecasted for temporary staff vacancies. Large debt payments in Q2 and Q4.	2,692,517	924,063	34%	39%	2,617,045	3%	On target for 2021. 50% requisition, 48% grants and other, 2% surplus carry forward. Minor reduction in PM fee revenue due to temporary staff vacancy.
1.311	Regional Housing Trust Fund	4,511,970	272,282	6%	0%	4,511,970	0%	Expenses are driven by grants to 3rd party housing service providers. Can vary based on eligibility and selection, surpluses are carried forward.	4,511,970	3,500,051	78%	76%	4,511,970	0%	On target for 2021. 78% from surplus carryforward, 22% from requisition.
1.318	Building Inspection	1,653,290	381,903	23%	25%	1,623,290	2%	Underspend due to temporary staffing vacancies for a Building Inspector. Forecast to backfill with full time hire in Q3.	1,653,290	360,223	22%	13%	1,750,342	-6%	Revenues have increased in general due to gradually increasing permit requests. Revenues on Salt Spring Island increased by \$97K over budget as a result of particularly high permit activity due to a large condominium project.
1.324	Regional Planning Services	1,662,662	328,057	20%	20%	1,615,962	3%	Forecasted underspend due to savings on Implementation of Data review project. Balance of work program expected to be in line with budget for the year.	1,662,662	307,316	18%	17%	1,626,162	2%	Revenues for service are primarily requisition and fixed allocation. Forecasted decrease in operating reserve funding, due to the projected decrease in operating expenses.
1.40X	SEAPARC	3,684,094	730,045	20%	21%	3,700,000	0%	The service has faced continuing health orders that have limited the provision of indoor programs, it is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.	3,684,094	226,907	6%	14%	3,700,000	0%	Revenues are approximately 80% from requisition; 20% fees. The service has faced continuing health orders that have limited the provision of indoor programs, it is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.
1.44X	Panorama Rec. Center	8,071,561	1,277,064	16%	19%	8,100,000	0%	The service has faced continuing health orders that have limited the provision of indoor programs, it is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.	8,071,561	1,121,579	14%	12%	8,100,000	0%	Revenues are approximately 65% from requisition; 35% fees. The service has faced continuing health orders that have limited the provision of indoor programs, it is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,759,079	327,501	19%	19%	1,594,401	9%	Savings expected as the pool is operating under reduced hours of service and for only 6 days a week due on-going Covid restrictions.	1,759,079	91,783	5%	5%	1,633,036	7%	Projection is based on reduced pool capacity and program offerings due to on-going Covid restrictions
1.521	Environmental Resource Management	25,176,280	4,968,402	20%	19%	25,276,280	0%	Operational services are continuing as planned, and forecasted to be in line with budget for the year.	25,176,280	8,349,769	33%	29%	26,176,280	-4%	Tipping fee revenues are forecasted higher largely due to the current environment for construction and redevelopment. This is driving larger volumes of construction, demolition, renovation and moving waste. Also, the current travel restrictions seem to have resulted in more individual resident doing self-hauling of long-time stored items to the landfill for disposal, as evidenced by the increase in traffic across the public scales.
1.576	Environmental Engineering Services	2,802,602	529,802	19%	24%	2,750,000	2%	Service involves the provision of engineering and project management service to multiple services in the CRD's recreation and environmental services. Savings in Q1 on temporary staff vacancies are anticipated to be caught up with use of additional activity in the final 3 quarters of the fiscal year.	2,802,602	758,203	27%	24%	2,750,000	2%	Revenue driven by providing engineering and project management service to multiple service in the CRD's recreation and environmental services. Forecasted to recover in line with budget.
1.577	IW - Environmental Operations	11,626,417	2,814,717	24%	27%	11,358,300	2%	Overhead service budget, continuing to deliver services as planned. Expenditures forecast slightly under budget for the year. Forecasted temporary staff vacancies providing salary savings.	11,626,417	2,995,471	26%	27%	11,576,500	0%	Revenues are driven by providing services to other CRD services, that continue to operate as planned. Recovery revenue forecast Service revenues forecast withing budget level for 2021.
1.578	Environmental Protection and Water Quality	8,238,988	1,935,217	23%	24%	8,038,988	2%	Overhead service budget, continuing to provide service as planned. Forecast largely on budget, with some minor savings on temporary staff vacancies.	8,238,988	2,048,923	25%	24%	8,288,988	-1%	Revenues are driven by providing services to other CRD services that continue to operate as planned.
1.911	911 Systems	2,595,230	382,178	15%	16%	2,522,010	3%	Fixed contracts and debt servicing costs are on track with budget. This service receives 911 levy contributions from phone carriers and pays a portion of these to participating municipalities. Forecasted reduced 911 levies from phone carriers reduces payment distribution compared to budget.	2,595,230	575,188	22%	24%	2,501,010	4%	Sources of revenue are fixed source requisitions, lease revenue, and variable 911 levies from received from phone carriers. Forecasting reduced revenues from a drop in 911 levies.
1.921	Regional CREST	1,723,234	429,591	25%	25%	1,723,234	0%	This is a contribution service that provides support to CREST based on service agreement. Operating expenses are on track with budget.	1,723,234	99,504	6%	6%	1,723,234	0%	Operating revenues are primarily requisition and are on track with budget.
2.610	Saanich Peninsula Water Supply	7,169,999	1,184,653	17%	17%	7,000,000	2%	Operational services and system maintenance are continuing as planned. Expenditures are forecasted to be in line with budget.	7,169,999	1,189,008	17%	17%	7,200,000	0%	Revenues are driven by seasonal water sales. Demand is expected to be within budgeted levels for 2021.
2.670	Regional Water Supply	34,921,283	3,523,420	10%	10%	34,600,000	1%	Operational services and system maintenance are continuing as planned. Minor savings estimated due to temporary staff vacancies.	34,921,283	6,366,149	18%	18%	35,500,000	-2%	Revenues are driven by seasonal water sales. Demand is expected to be slightly higher than budgeted levels for 2021.
2.680	Juan de Fuca Water Distribution	20,793,372	2,790,306	13%	12%	20,800,000	0%	Operational services and system maintenance are continuing as planned. No material changes in costs are expected.	20,793,372	2,754,392	13%	12%	21,000,000	-1%	Revenues are driven by seasonal water sales. Demand is expected to be within budgeted levels for 2021.
3.717	Core Area Wastewater Operations	29,538,628	4,912,509	17%	0%	29,500,000	0%	Wastewater treatment and conveyance operations began in Q1 2021. Forecasted savings in electricity and chemicals are expected to be offset by increased labour and contract for services required for first year of treatment and conveyance operations. Forecasts reflect best estimate but still may vary given experience in Q1.	29,538,628	750,420	3%	12%	29,288,628	1%	Service revenues are primarily from requisition. Forecast revenue is reduced due to delays in operational readiness of the OMS receiving facility at the Residual Treatment Facility.
3.718	Saanich Peninsula Wastewater	4,404,946	909,880	21%	21%	4,110,600	7%	Services delivering on plan and expenditures forecast on budget. Savings forecast related to operational delays on the OMS receiving facility.	4,404,946	24,139	1%	1%	4,382,000	1%	Projected on budget. Revenues primarily from requisition.
3.755	Regional Source Control	1,685,236	400,990	24%	24%	1,635,236	3%	Operational services are continuing as planned, with slight reduction in labour charges based on programming.	1,685,236	167,581	10%	1%	1,682,283	0%	Service revenue is primarily from requisition. Minor variance forecast on permit fee revenue. Overall revenue is expected to be in line with budget.
	Total Services above	223,203,663	81%						223,203,663	81%					
	Other CRD Services	51,765,454	19%						51,765,454	19%					
		274,969,117							274,969,117						
CRHD	Capital Regional Hospital District	36,111,356	2,685,080	7%	7%	36,053,856	0.2%	Savings expected in administrative expense due temporary staff vacancy for new HCPS position; otherwise the service is continuing as planned.	36,111,356	2,018,907	6%	5%	36,053,856	0.2%	Less reserve funds will be required due to HCPS position vacancy in Q1 and Q2; Revenues are primarily requisition and on track with budget.